

Department for Environment, Food and Rural Affairs

TRIENNIAL REVIEW OF THE MARINE MANAGEMENT ORGANISATION

STAKEHOLDER QUESTIONNAIRE

The Triennial Review of the Marine Management Organisation (MMO) launched on 10 September 2013. As an executive non-Departmental Public Body (NDPB), the MMO is required to undergo a Triennial Review to ensure that it is still needed as an individual NDPB and that it is operating in compliance with the principles of good corporate governance.

Defra is interested in receiving responses to this questionnaire from the MMO's customers, stakeholders and delivery partners. This is to help us to understand their views of the organisation's current performance, and the scope and benefits of any potential changes to existing practices.

Please return responses to us by email wherever possible, or by post, to:

- trt@defra.gsi.gov.uk
- Triennial Review Team, Defra, Area 6D Nobel House, 17 Smith Square, London, SW1P 3JR

The closing date for responses is **Friday 11th October 2013**. Responses received after that date will not be considered as part of the Review.

Please provide your response to each of the questions in the space provided. There are no restrictions on length, and all boxes can be expanded. While none of the questions are mandatory, we would be grateful if you could answer every question. We are happy to receive supplementary information to support your answers, which can be submitted alongside your completed form.

Please provide your contact details	
Name	Robert Yorke
Organisation / Company Name	Joint Nautical Archaeology Policy Committee
Job Title	Chairman
Postal Address	Silver Birches, Bashurst Hill, Itchingfield, Horsham, West Sussex, RH13 0NY
Email address	robert.yorke@btinternet.com
Telephone Number	01403 790500
<p>Your response to this document may be made publicly available in whole or in part at the Department's discretion. If you do not wish all or part of your response (including your identity) to be made public, please mark this box.</p> <p>Please note that if your computer automatically includes a confidentiality disclaimer, that will not count as a request for confidentiality. Owing to freedom of information legislation we cannot promise that we will always be able to keep the content of your response confidential, however personal information will be redacted under those circumstances.</p>	
<input type="checkbox"/>	

1. Are you responding on behalf of an organisation, or as a private individual? If an organisation, what type of organisation is this?				
Public sector	Private sector / business representative body	Charity or other civil society organisation	Private Individual	Other
<input type="checkbox"/>	<input type="checkbox"/>	√	<input type="checkbox"/>	<input type="checkbox"/>
If 'Other', what type of organisation do you represent?				
If you represent an organisation, roughly how many employees or members does that body have?		26		

2.	<p style="text-align: center;">3. Which areas of the Marine Management Organisation’s work do you engage with?</p> <p><i>Please tick all that apply. If you are unsure, please refer to the documents published with this questionnaire for an explanation of these functions.</i></p> <p><i>‘Support services’ refer to head office functions such as Communications, Finance, HR etc.</i></p>							
Marine Planning	Marine Licensing	Marine Nature Conservation	Coastal Operations	Marine Compliance	Statistics & Fisheries Management	Managing European Funding	Support Services	None
√	√	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<p style="text-align: center;">4. In your view, how well is the Marine Management Organisation delivering these functions?</p> <p><i>Please choose one response per statement, to help us to understand your views better. If you do not work with the function, please leave it blank.</i></p>						
Statement	Strongly Agree	Agree	Neither Agree Nor Disagree	Disagree	Strongly Disagree	Don’t know
The MMO is delivering its Marine Planning function effectively	<input type="checkbox"/>	√	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The MMO is delivering its Marine Licensing function effectively	<input type="checkbox"/>	<input type="checkbox"/>	√	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The MMO is delivering its Marine Nature Conservation function effectively	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The MMO is delivering its Coastal Operations function effectively	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The MMO is delivering its Marine Compliance function effectively	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The MMO is delivering its Statistics and Fisheries Management function effectively	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The MMO is delivering its Managing European Funding function effectively	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The MMO is delivering its Support Services function effectively	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

5. For any functions where you think the Marine Management Organisation is delivering effectively, please describe any evidence supports this assessment and what factors you believe are driving that effective delivery?

The inclusion of cultural heritage within the social and cultural section of the East Inshore and Offshore Marine Plan is to be welcomed. However we hope that in future the plans will show a greater depth of understanding for the marine historic environment.

6. For any functions where you think the Marine Management Organisation is not delivering effectively, please state what evidence you see that supports this assessment and what factors are driving ineffective delivery?

The JNAPC and the sports diving associations have welcomed their dialogue with MMO about the marine licensing requirements for the diving sector. This dialogue has been going on for many months and although progress has been made the final guidance has not yet been delivered. Due to the extended time period of discussion this has given uncertainty to the diving sector. With current application lead times this could start to impact on the coming season's diving projects.

We would attribute this problem to the lack of specialist diving and archaeological knowledge within the MMO. There will always be a number of applications for marine licences relating to diving and maritime archaeology and the MMO needs specialist skills in this area.

7. Please describe any other ways in which you feel the MMO could deliver any of the functions listed more effectively.

We note that DOE Northern Ireland has recently advertised to recruit a maritime archaeologist to assist with licensing and planning.

In order to provide the capacity and expertise that the MMO requires we suggest that the MMO does likewise.



8. In your view, is it important for the Marine Management Organisation to continue to operate at ‘arm’s length’ from Government? What is the basis of your view?

Public bodies such as the MMO should only operate at arms’ length from Government for the following reasons: if their functions are technical and require external expertise to deliver; if the body requires absolute political impartiality (e.g. for certain funding or regulatory decision); or if their functions need to be delivered independently of Ministers to establish facts or figures with integrity.

9. In your view, are there more effective ways to deliver the MMO’s functions than the present arrangement (through a Non-Departmental Public Body (NDPB))?

Would one of the following (or any other option) be more effective: bringing the functions within central Government, changing to the division of responsibilities with other bodies, splitting up the functions of the MMO, transforming part or the whole of the organisation into a private or voluntary body?

10. Do you have any further comments that you would like to make?

Thank you for providing your views. We would like to keep you informed about the Review. Please tick the box below if you do not wish to be contacted by Defra in future regarding this Review.